Transportation Asset Management Webinar Series

Webinar 13: Review of TAM Resources Available to Practitioners

Sponsored by FHWA and AASHTO

With support from the FHWA TAM Expert Task Group

Submit questions and comments using the webinar's Q&A feature



Webinar 13 — December 10, 2014

FHWA-AASHTO Asset Management Webinar Series

- Sharing knowledge is a critical component of advancing asset management practice
- This is the thirteenth webinar in a series that has run since
 2012
- Webinars are held every two months, on topics such as mitigating and adapting to climate change risks, developing transportation asset management plans, and more
- We welcome ideas for future webinar topics and presentations
- Submit your questions using the webinar's Q&A feature
- Next webinar: Linking the TAM Guide to the Planning Process
 February 11, 2015 2:00 EST

Welcome

- FHWA is pleased to sponsor this webinar on transportation asset management resources in cooperation with the AASHTO Sub-Committee on Asset Management and with support from the FHWA TAM Expert Task Group
- Today's webinar kicks off our second set of 12 TAM webinars
- Since 2012, these webinars have provided an opportunity to connect with the asset management community and to bring people together around a series of important topics
- All of the webinars in the series can be accessed online at:

http://tam.transportation.org/Pages/Webinars.aspx

TAM Resources

- Many resources available via FHWA, AASHTO, and TRB
 - ...we will hear about four key resources today
- More resources to come
 - ...as transportation agencies build stronger TAM programs
- MAP-21 requirements related to TAM will also help promote the development of resources
 - ...and encourage their use by TAM practitioners

TAM Resources

- FHWA Office of Asset Management is committed to supporting agencies in strengthening TAM programs and advancing TAMP development
 - By continuing to support the development and use of resources such as those we will be hearing about today
 - And also through education and capacity-building efforts such as this webinar
- Visit the FHWA asset management web site where additional information and resources are always available:

http://www.fhwa.dot.gov/asset/

Webinar Overview

 Today's presentations include four examples of TAM resources available to practitioners

 Presenters will help show how each resource can add value and help agencies build stronger TAM programs

 Presentations will also provide a general introduction to these resources, targeted to TAM practitioners

Learning Objectives

- Building working knowledge of four key TAM resources available to practitioners
- Beginning to apply this knowledge in order to answer:
 - How can agencies make use of these resources to strengthen TAM programs?
 - What benefits can agencies expect by utilizing these resources to support their TAM program and TAMP development?
- SHARE LESSONS LEARNED, IDEAS, KNOWLEDGE!!!

Webinar Agenda

2:00	Webinar introduction and overview
	Matt Hardy (AASHTO) and Steve Gaj (FHWA)
2:20	TAM Implementation Guide Matt Hardy
2:35	TAMP Builder and TAM Portal
	Perry Lubin (Spy Pond Partners, LLC)
2:50	Enterprise Risk Management Guide
	Gordon Proctor (Gordon Proctor and Associates)
3:05	TAM Gap Analysis Tool
	Katie Zimmerman (Applied Pavement Technology, Inc.)
3:20	Q&A and wrap up

Transportation Asset Management Guide: A Focus on Implementation

Matthew Hardy, AASHTO

Thank You!

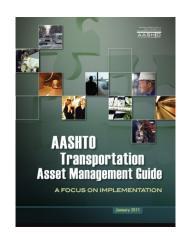
Transportation Asset Management Expert Task Group (TAM ETG)
Federal Highway Administration
AASHTO Subcommittee on Asset Management
TRB Transportation Asset Management Committee

Overview

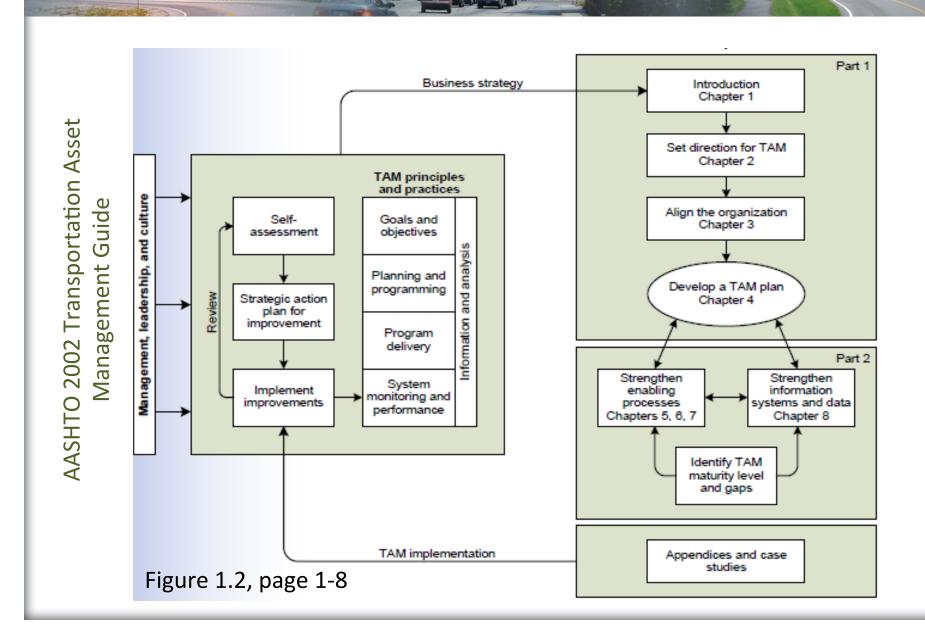
- Developed under NCHRP 08-69A in 2008
- Builds on 2002 AASHTO TAM Guide
- Project Panel included 11 state and federal transportation professionals
- The image cannot be displayed. Your computer may not have enough memory to open the image, or the image may have been corrupted. Restart your computer, and then open the file again, if the red x stem of the ste
- Consultant Team led by AECOM and Spy Pond Partners
- Released in January 2011

Available at:

https://bookstore.transportation.org/item_details.aspx?id=1757

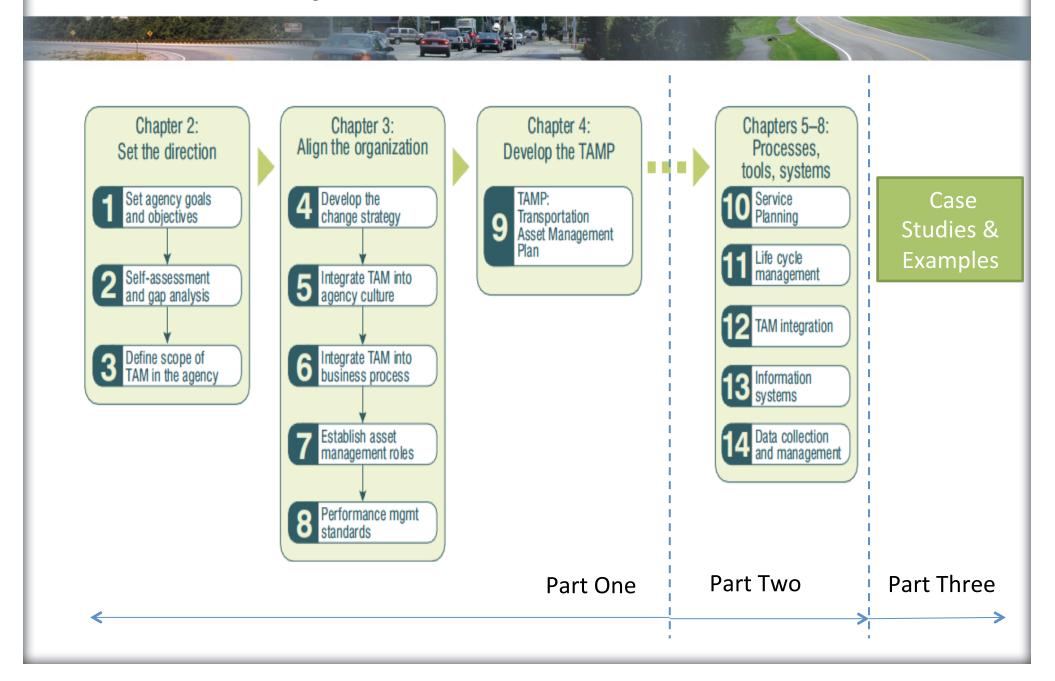


Connection to the 2002 Guide



Transportation Asset Management on Implementation Focus (**AASHTO 2011**

Guide Layout



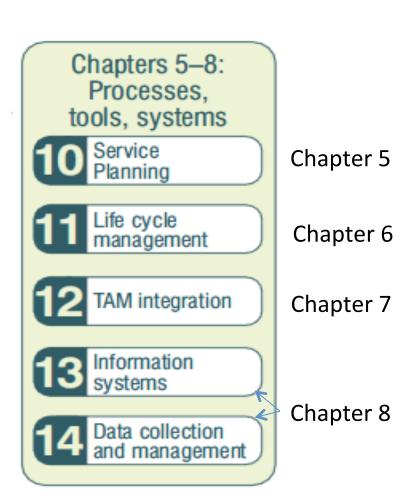
Guide Structure: Part 1

Getting Started & Developing the TAMP



Guide Structure: Part 2

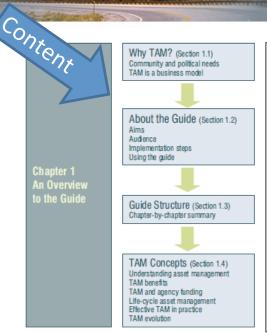
 Processes, Tools, & Data to Support TAM



Guide Structure: Part 3

- Case Studies & Examples
 - Gap Analysis Spreadsheet (UPDATED)
 - Colorado Case Study
 - Missouri Case Study
 - New Zealand Case Study
 - Wyoming Case Study
 - Glossary
 - References

Chapter Overview



Summary

This chapter introduces the AASHTO Transportation Asset Management (TAM) Implementation Guide and describes how it is intended to be used. The AASHTO Transportation Asset Management Guide, published in 2002, establishes definitions and a strategic framework for asset management. This guide, the AASHTO TAM Implementation Guide, focuses on the practical steps for successful implementation.

The guide is relevant to all levels in the organization, from elected officials to executive and senior management to practitioners.

The guide presents limited theory, which is addressed thoroughly in other publications, many of which the guide references. Rather, it focuses on approaches that an agency can take and on the lessons that come from the practical experience of agencies that are implementing asset management today.

Throughout the guide, emphasis areas summarizing key content for executive and senior management are prefaced by "For the executive." Similarly, a summary of what middle management and practitioners can expect to get from the guide is prefaced by "For practitioners."



The early chapters of this guide focus on leadership of TAM implementation, goal and objective setting, creating alignment within the organization, and documentation of the asset management plan. These are the most important chapters for the executive and senior management. While the remaining chapters are more technically oriented, an appreciation of each of the topic areas is valuable in understanding the wide scope of TAM's business processes, systems, and data requirements.

TAM is a business model, a decision support system, and a management approach which can be used across an agency to deliver corporate goals and objectives. TAM is not just a tool or "an end in itself."

Key TAM terms and concepts in practice are explained, and the guide shows how asset management adds value by integrating and enhancing agency activities.

Ultimately this guide is about organizational change and building a culture that supports continuous improvement and that is focused and measured based on performance of its mission. The AASHTO TAM Implementation Guide fills in the gaps between an agency's mission as the public understands it, and the nuts and bolts of mission accomplishment by means of transportation assets.

For the Executive

Successful implementation of Transportation Asset Management (TAM) is fundamentally about good management, effective leadership, and achieving the right organizational culture. It does not happen overnight, and requires consistent direction, focus, and attention over time. This guide describes the key tasks as a "step-by-step" sequence that an agency can pick up and act upon.

While this guide is primarily targeted at state DOTs, it is also relevant to any agency managing transportation assets—highways, local roads networks, or transit facilities.

- An agency using this guide to implement TAM should involve all levels within the organization, from the executive through those
 involved in program delivery. Ideally, TAM should be an accepted way of doing business at all levels.
- . The guide addresses key questions confronting agencies today, including how TAM can help with
 - cross-silo or multi-modal programming, transcending ingrained funding and operational "silos";
 - setting cross-silo goals and objectives to deliver better outcomes, reduce costs, and maintain or improve service standards;
 and managing resources provided by other agencies and allocated within "silos," such as federal funds.

The last point links closely to the question of optimal use of the pool of funds available to an agency. As different funding sources are often specifically allocated to different activities by formulas, an agency needs to make a strong business case to the funding provider if it wants more flexibility in making re-allocations and trade-offs. Political decisions may also need to be made. TAM can support the business case and the political environment, by providing better information and greater certainty based on an assessment of all the relevant factors, such as service standards, asset condition and performance, future demand, engineering needs, economic analysis, and financial planning.

For Practitioners

As well as providing a wide perspective of TAM through the early chapters, the guide offers the practitioner a wealth of practical information and guidance. Its modular structure, particularly for Chapters 5 to 8, is intended to provide the reader an easy to access list of topic areas to assist with day-to-day problem solving, direction, or further study.

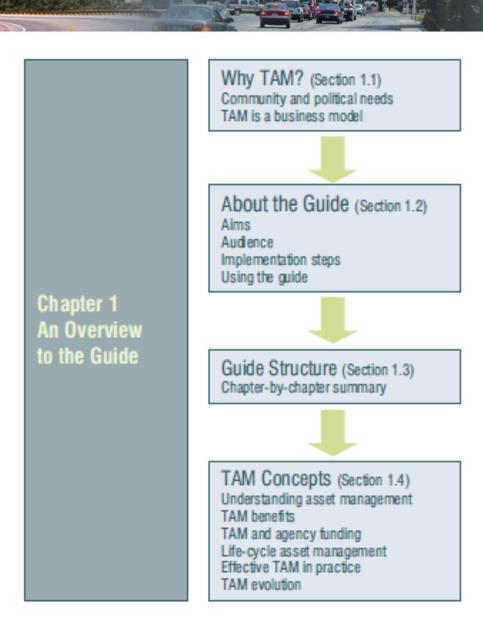
TAM helps in better managing assets; provides support for decision making; provides the tools to make the right choices consistently, efficiently, and in a timely manner; and both encourages and provides the tools for planning, programming, and budgeting.



Practitioner Information

Executive Information

Chapter 1 Content



Chapter 1 Summary

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Chapter 1 – Executive Information

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AASHTO TAMP Builder and AASHTO TAM Portal

via NCHRP Project 08-36 (116) and NCHRP Project 08-36 (125)

Wednesday, December 10, 2014

Spy Pond Partners, LLC



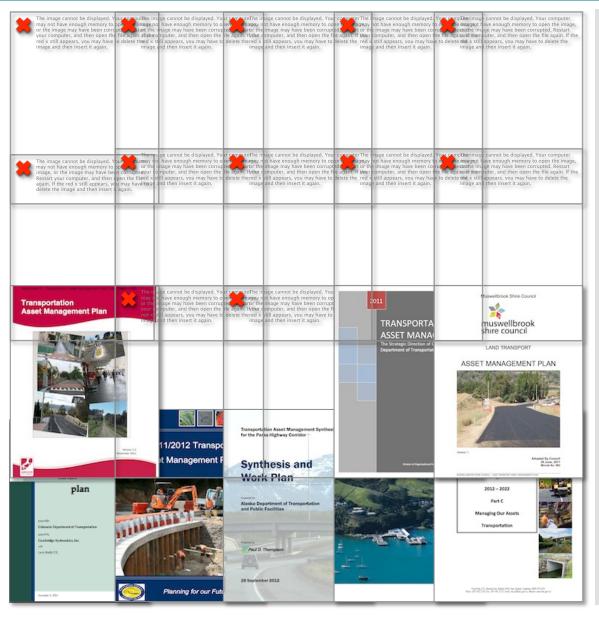
AASHTO TAMP Builder



A web tool that makes it easier to develop your TAMP – using available TAMPs



AASHTO TAMP Builder



TAMPs are out there — and many more are on the way



AASHTO TAMP Builder



The TAMP
Builder helps you
develop your
own TAMP by
answering
questions like...



Using the TAMP Builder

 How can I find examples of specific TAMP sections that meet my agency's needs?

 How can I identify existing TAMPs created by peer agencies?

 Where can I find a basic outline in order to get started developing my agency's TAMP?

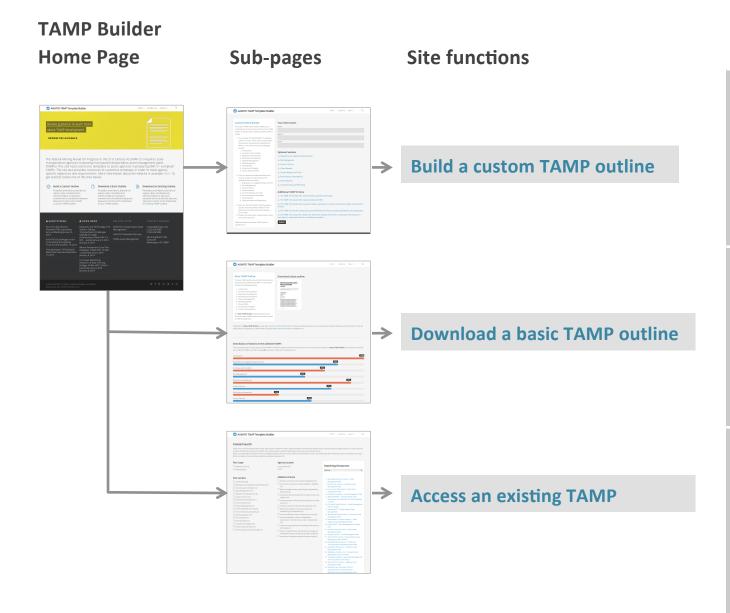
TAMP Builder Concept

TAMP Builder Home Page Sub-pages Site functions **Build a custom TAMP outline Download a basic TAMP outline Access an existing TAMP**

The TAMP
Builder site
has three
basic
functions



TAMP Builder Concept



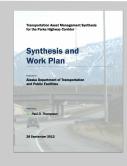
Products



Custom
TAMP outline
with guidance
linked to
existing TAMPs

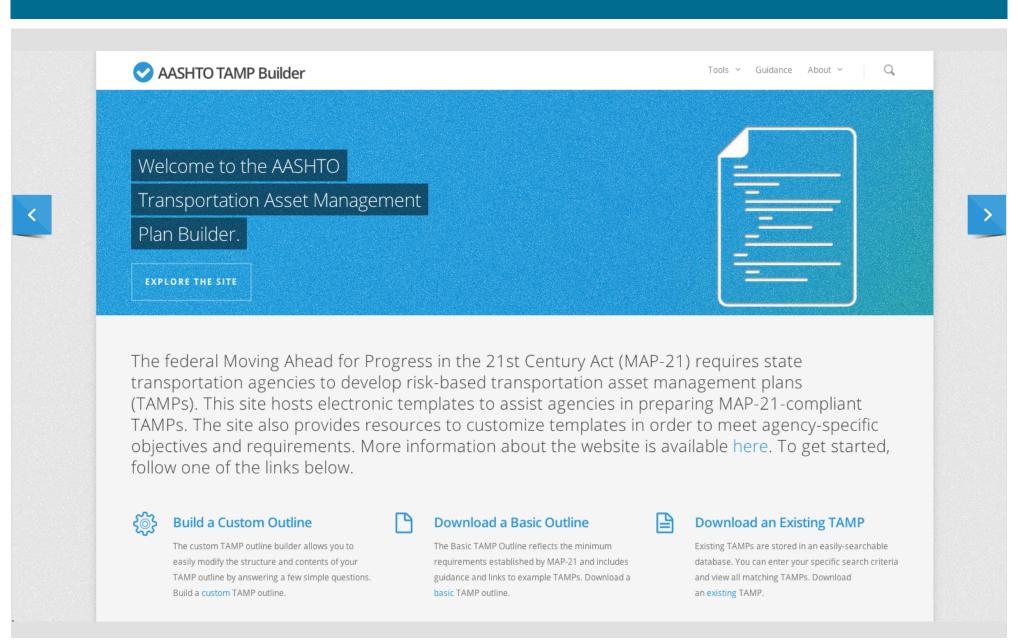


Basic
TAMP outline
with guidance
linked to
existing TAMPs

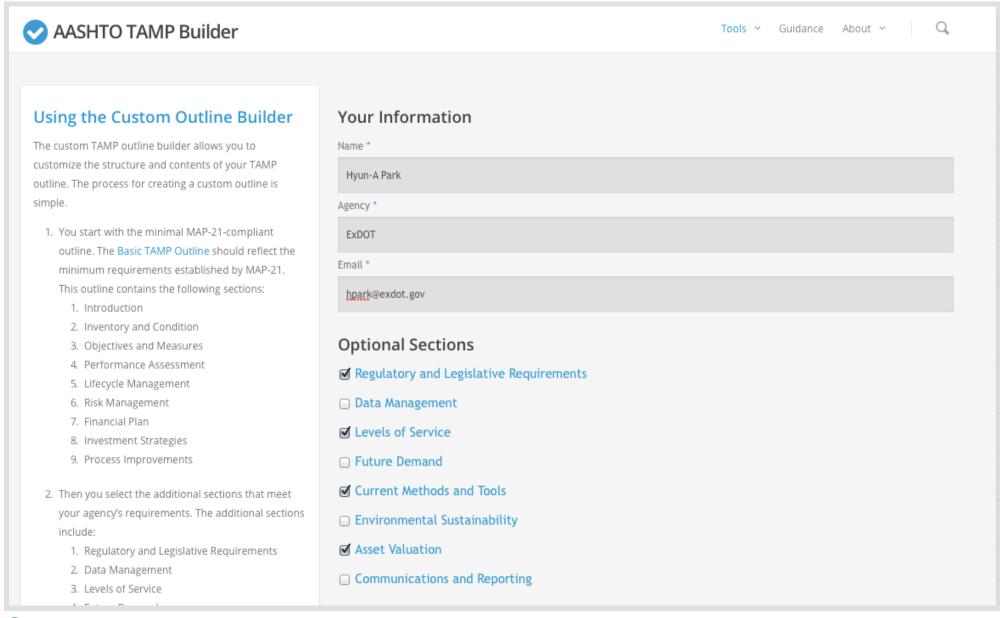


Existing TAMP that meets your specific search criteria

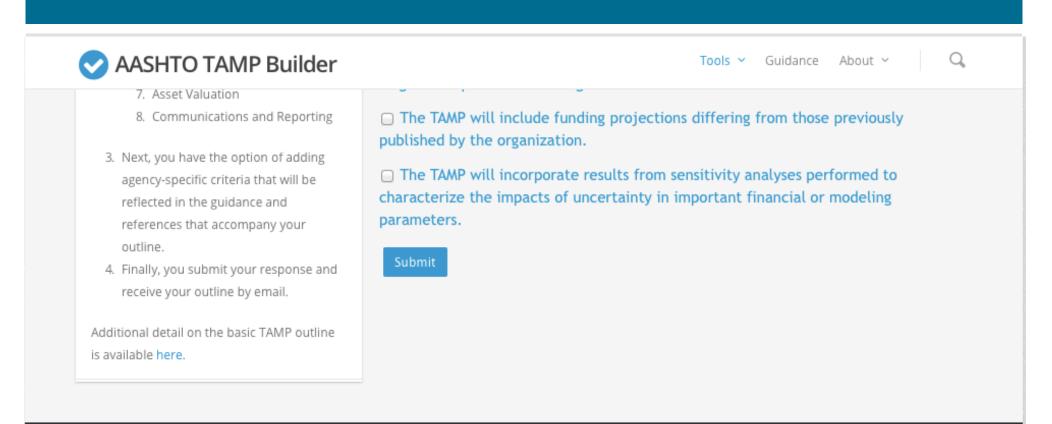




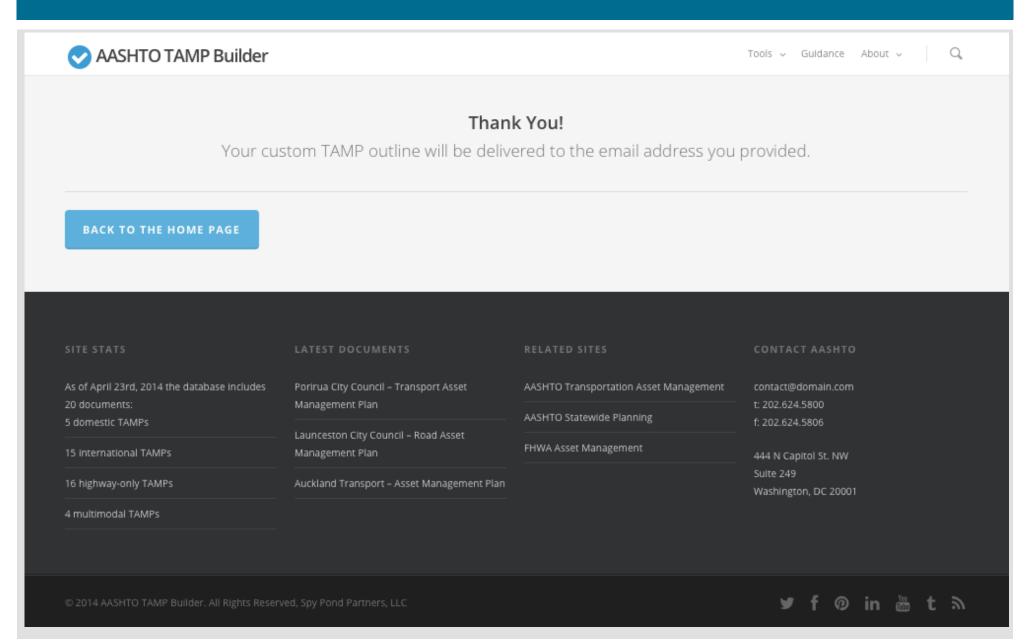




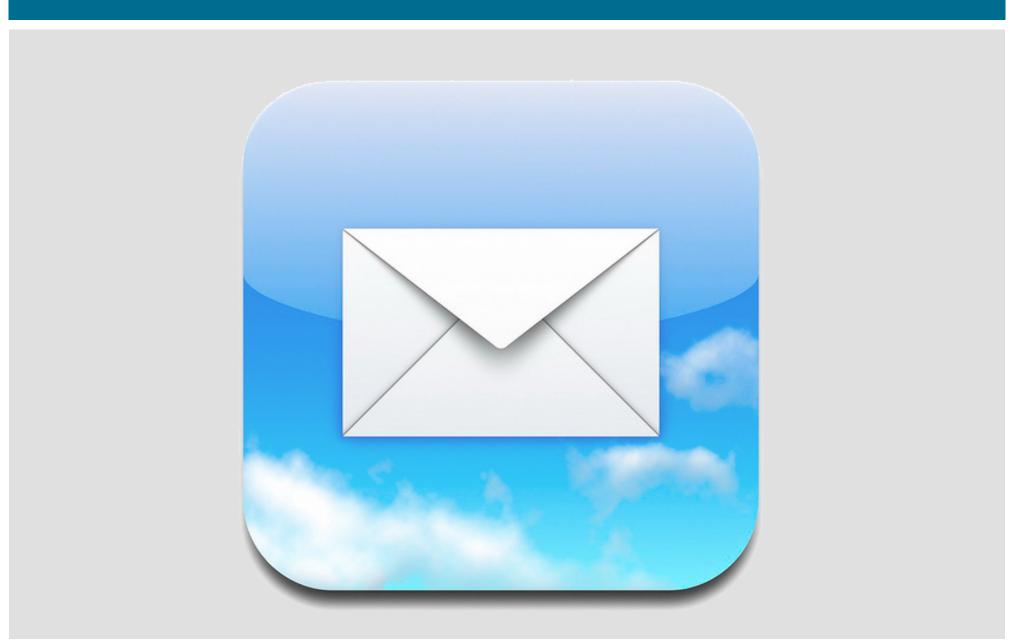


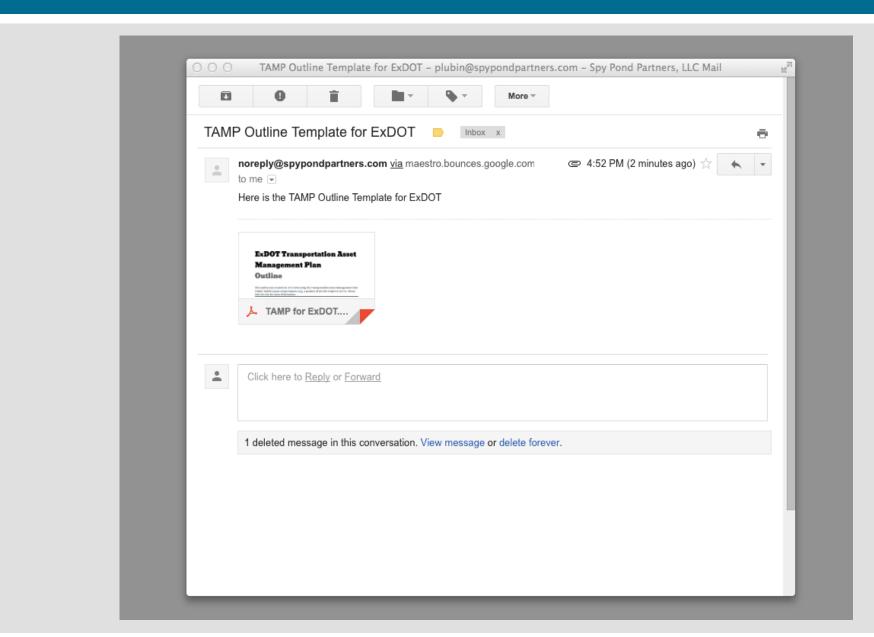


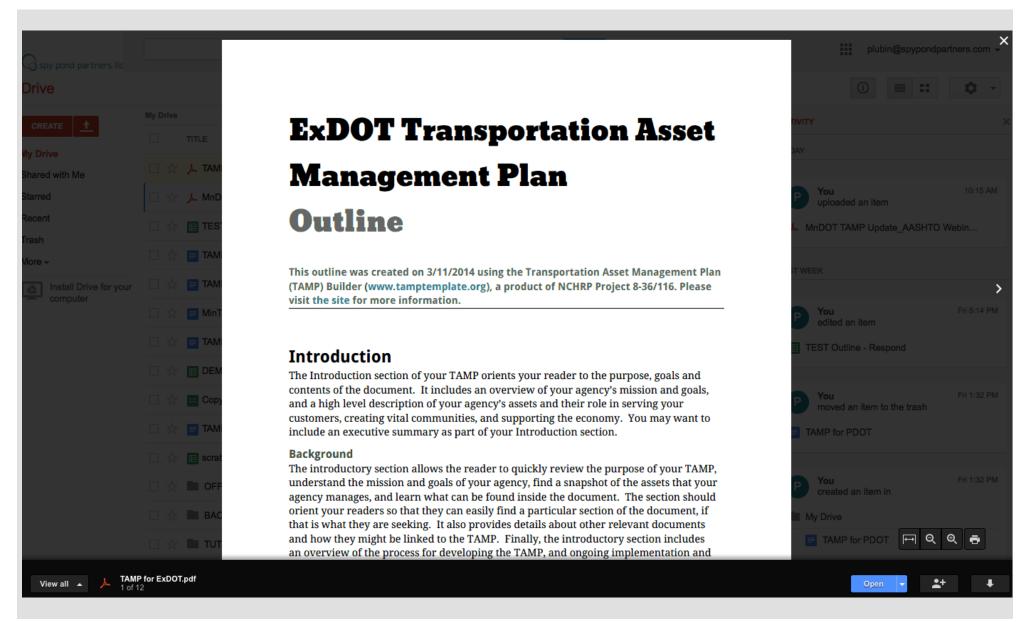
SITE STATS	LATEST DOCUMENTS	RELATED SITES	CONTACT AASHTO
As of April 23rd, 2014 the database	Porirua City Council – Transport	AASHTO Transportation Asset	contact@domain.com
includes 20 documents:	Asset Management Plan	Management	t: 202.624.5800
5 domestic TAMPs	Launceston City Council – Road	AASHTO Statewide Planning	f: 202.624.5806
15 international TAMPs	Asset Management Plan	EHWA Asset Management	444 N Capitol St. NW



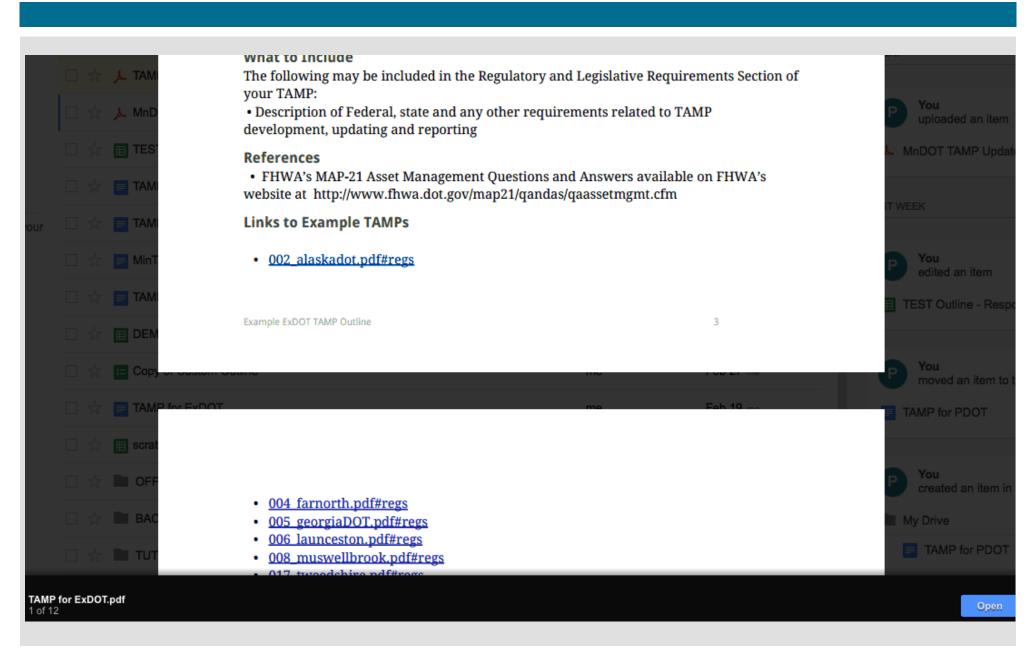








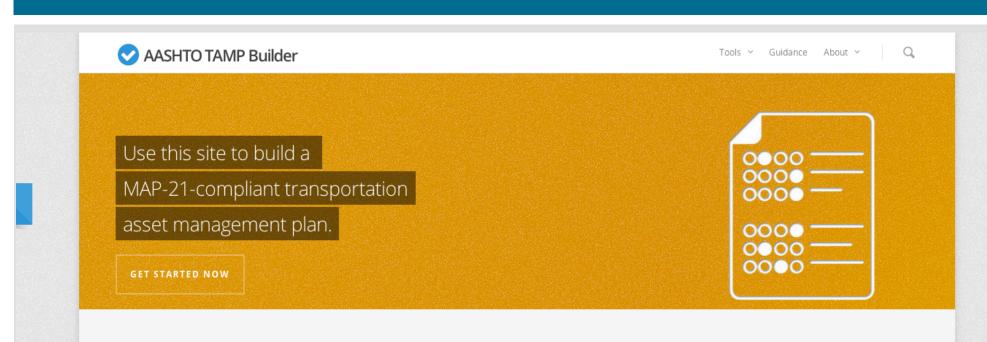






4.8 Statutory Requirements Statutory requirements impact on the way in which Far North District Council operates to meet its obligations to its customers. The key legislation relating to the management of transportation assets are listed below: 4.8.1 National Land Transport Management Act 2003, which requires council to; · Provide a integrated approach to land transport funding and management, · Improve social and environmental responsibility in funding, planning and management of land transport · Improve long term planning and investment in land transport · Ensure land transport funding is cost effective Improve flexibility of funding including enabling land transport infrastructure to be built on a tolled or public/private partnership basis or combination of these . The LTMA also requires the Council to consult with a wide range of parties when developing the annual land transport programme and requires that the programme is consistent with the Regional Land Transport Strategy (RLTS). Traffic Regulations Act 1976 and Land Transport (Road User) Rules – this legislation details Road Rules and Regulations to be adhered to and monitored. This affects the Far North District Council November 15, 2012 | Transportation Activity OVERVIEW OF THE ASSETS operation and use of transportation assets e.g. signage, speed limits, parking restrictions, installation of traffic signals (if appropriate in the future), and school patrols. National Standards for Transport - Council refers to the relevant documents contained with Transit New Zealand Standards and Guidelines Manual SP/M/021 Version 2 - August 2005 (Now NZTA). This document contains up-to-date standards and guidelines in current use throughout New Zealand, including international documents.





The federal Moving Ahead for Progress in the 21st Century Act (MAP-21) requires state transportation agencies to develop risk-based transportation asset management plans (TAMPs). This site hosts electronic templates to assist agencies in preparing MAP-21-compliant TAMPs. The site also provides resources to customize templates in order to meet agency-specific objectives and requirements. More information about the website is available here. To get started, follow one of the links below.



Build a Custom Outline

The custom TAMP outline builder allows you to easily modify the structure and contents of your TAMP outline by answering a few simple questions. Build a custom TAMP outline.



Download a Basic Outline

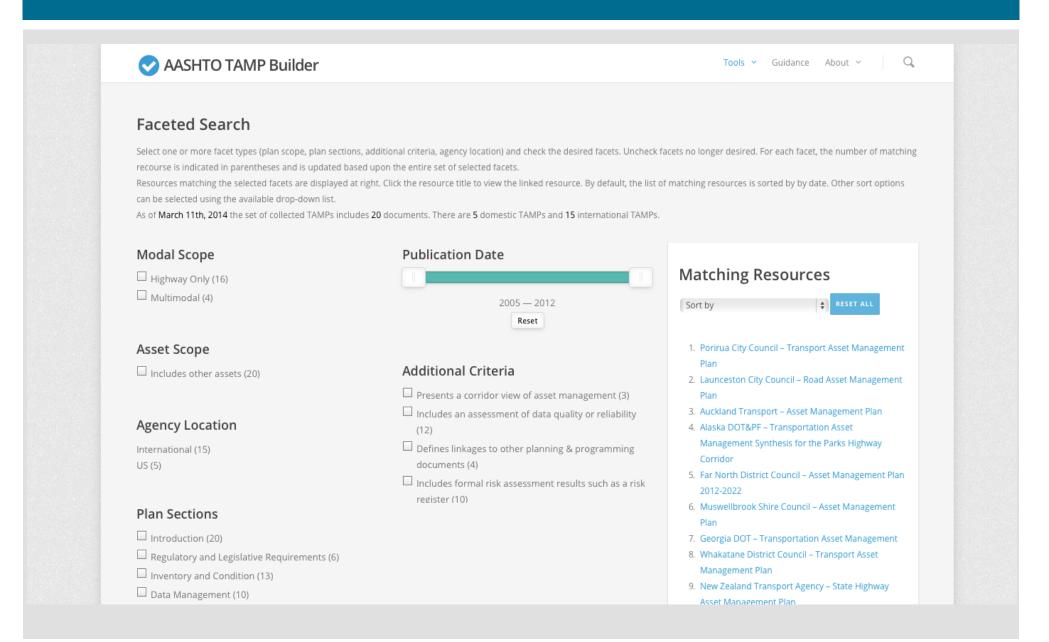
The Basic TAMP Outline reflects the minimum requirements established by MAP-21 and includes guidance and links to example TAMPs. Download a basic TAMP outline.



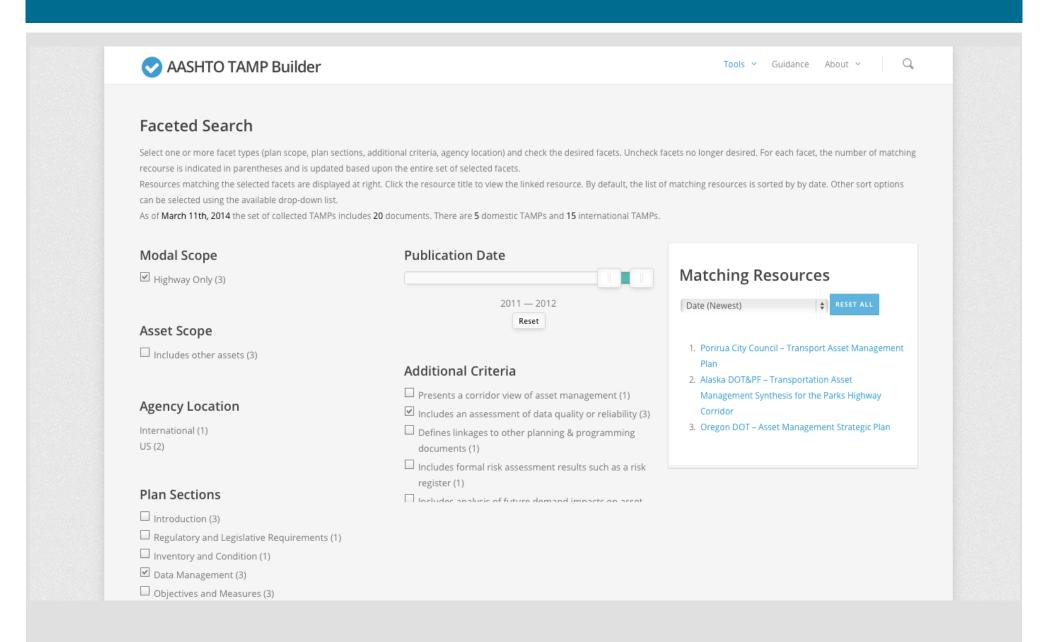
Download an Existing TAMP

Existing TAMPs are stored in an easily-searchable database. You can enter your specific search criteria and view all matching TAMPs. Download an existing TAMP.

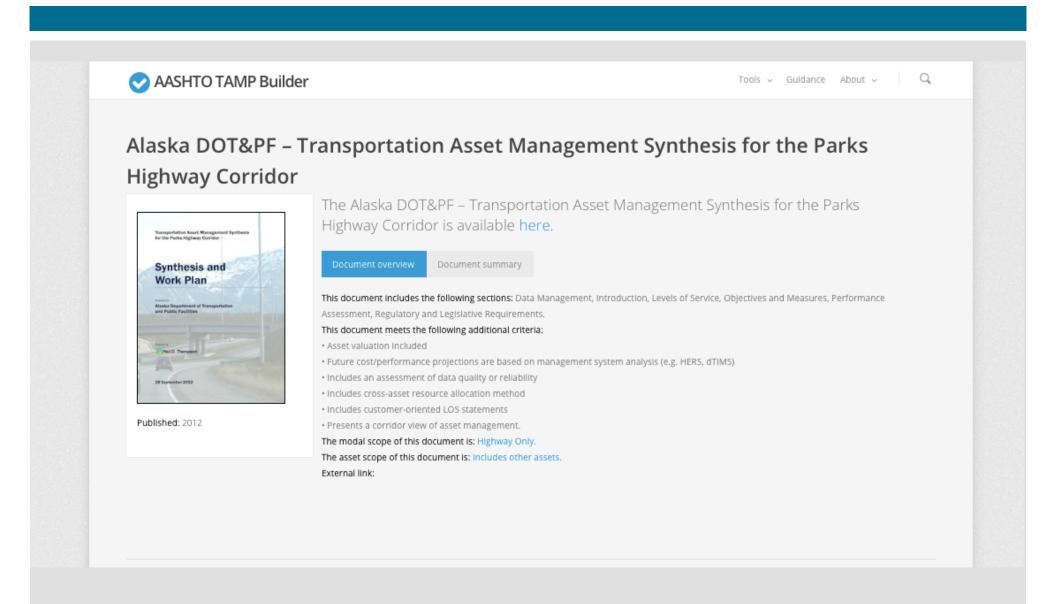




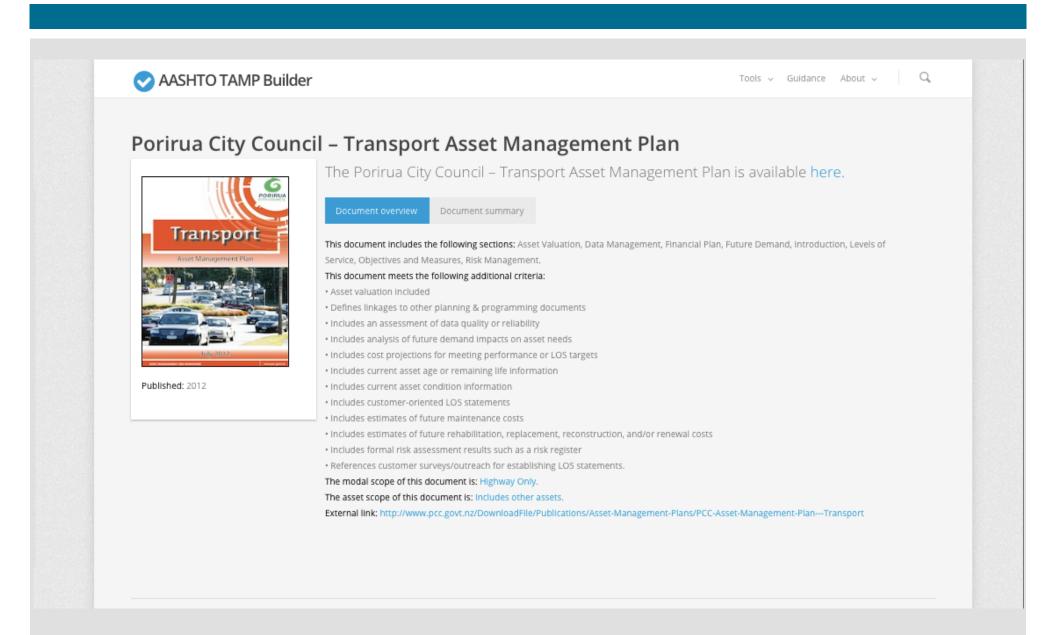


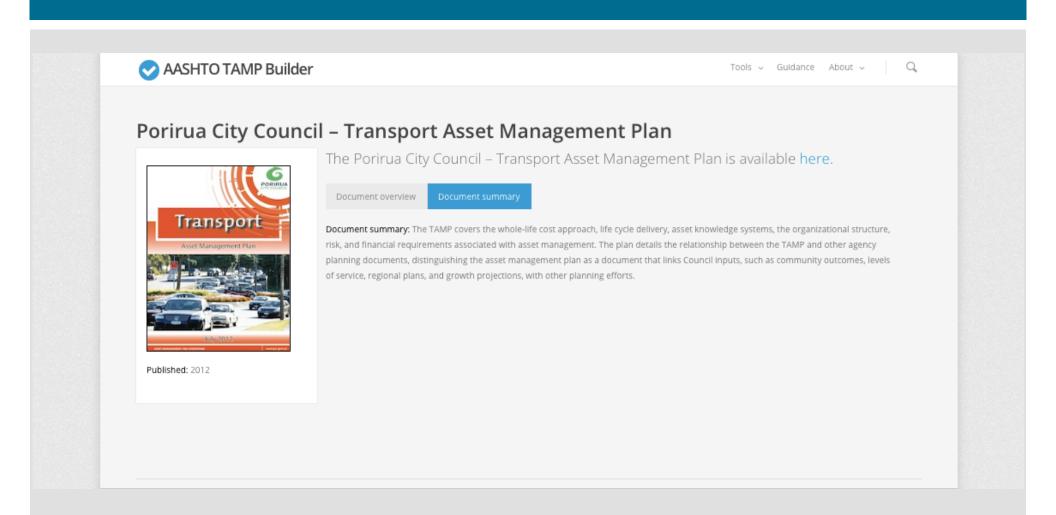




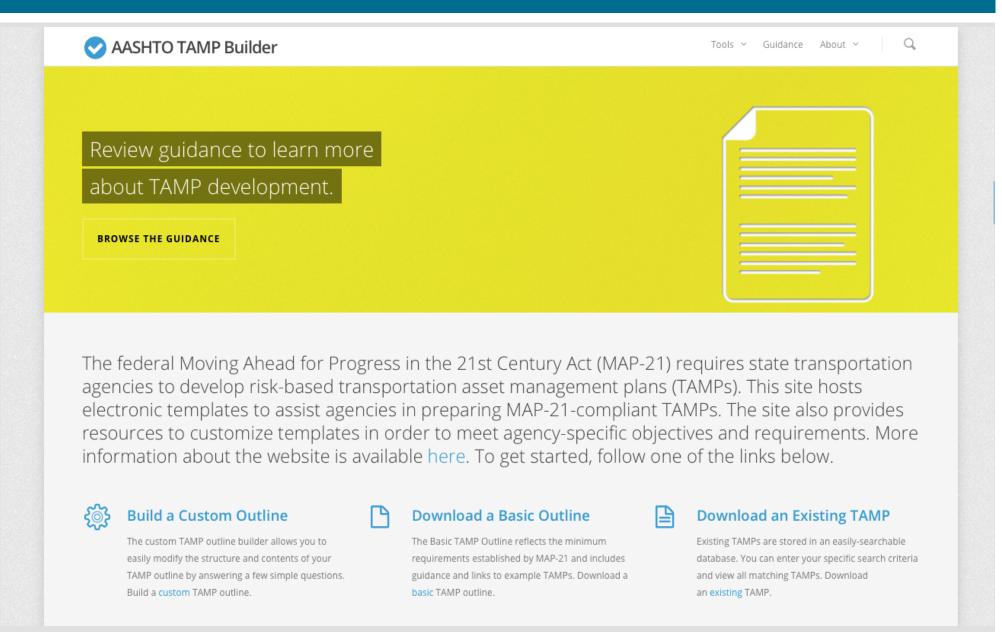




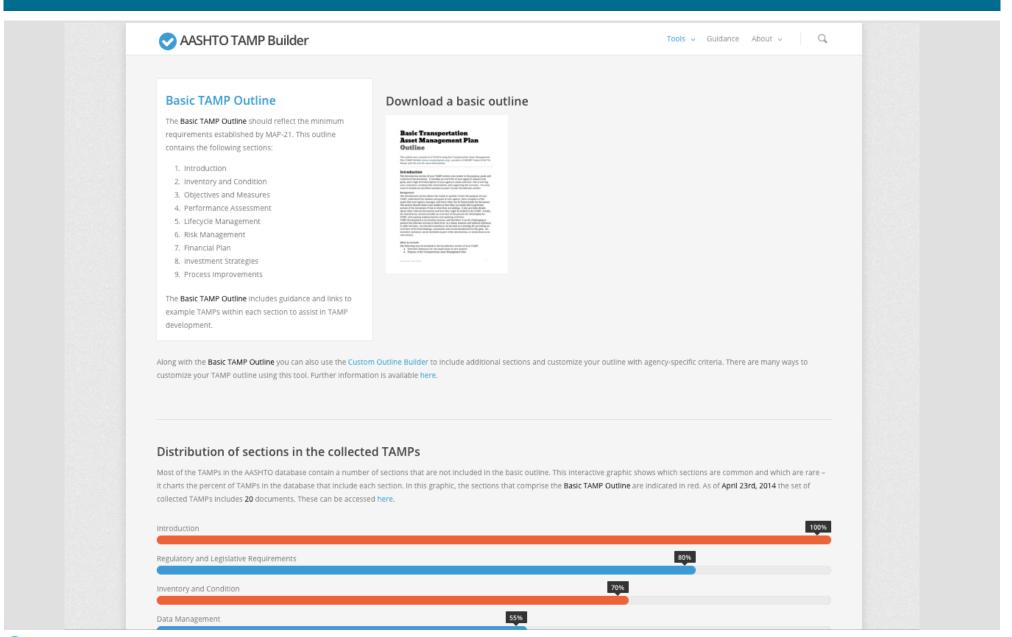




Finding a basic outline to get started



Finding a basic outline to get started





Finding a basic outline to get started

Basic Transportation Asset Management Plan Outline

This outline was created on 3/19/2014 using the Transportation Asset Management Plan (TAMP) Builder (www.tamptemplate.org), a product of NCHRP Project 8-36/116. Please visit the site for more information.

Introduction

The Introduction section of your TAMP orients your reader to the purpose, goals and contents of the document. It includes an overview of your agency's mission and goals, and a high level description of your agency's assets and their role in serving your customers, creating vital communities, and supporting the economy. You may want to include an executive summary as part of your Introduction section.

Background

The introductory section allows the reader to quickly review the purpose of your TAMP, understand the mission and goals of your agency, find a snapshot of the assets that your agency manages, and learn what can be found inside the document. The section should orient your readers so that they can easily find a particular section of the document, if that is what they are seeking. It also provides details about other relevant documents and how they might be linked to the TAMP. Finally, the introductory section includes an overview of the process for developing the TAMP, and ongoing implementation and updating activities.

TAMP development is an iterative process, and therefore it can be challenging to present the relevant sections in final form, in a linear manner and without reference to other sections. An executive summary can be used as a strategy for providing an overview of the final findings, conclusions and recommendations for the plan. An executive summary can be included as part of the introduction, or stand alone as its own section.

What to Include

The following may be included in the Introduction section of your TAMP:

- Executive Summary (or can stand alone as own section)
- Purpose of the Transportation Asset Management Plan



Next Steps for the TAMP Builder

Update with information included in NPRMs

Update with more TAMPs!!

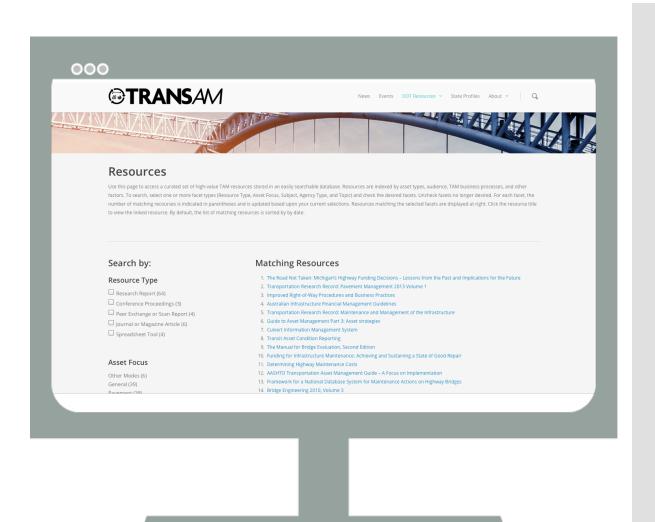
Improvements and new features based on your feedback

http://tamptemplate.org



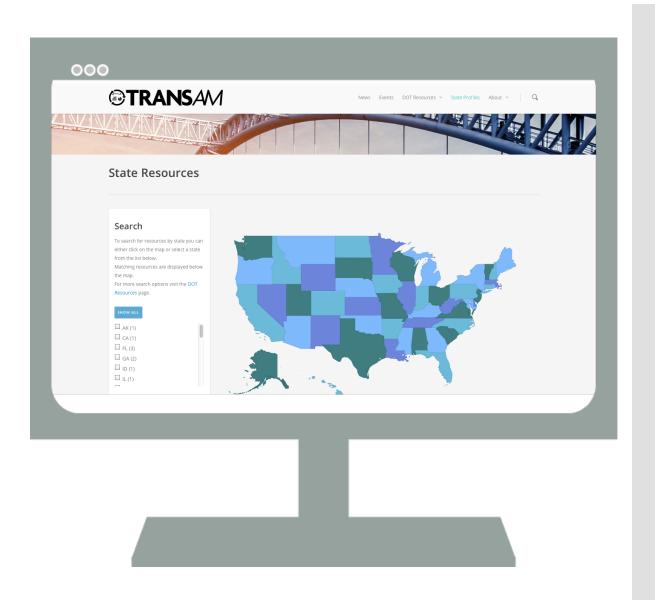
A central location that organizes and provides access to a curated set of high-value TAM resources, news, and event listings.





A searchable database of documents with curated resources indexed by TAM business processes, asset types, audience, and other factors.





An interactive map to quickly search for resources by state.





Listings for conferences, meetings, webinars, peer exchanges and other events of interest to the TAM community.





News and updates from across the TAM community.



Summary

Available now at:

http://tamptemplate.org

http://tam-portal.com

For more info:

Perry Lubin plubin@spypondpartners.com



Enterprise Risk Management



What Do We Mean by Risk?

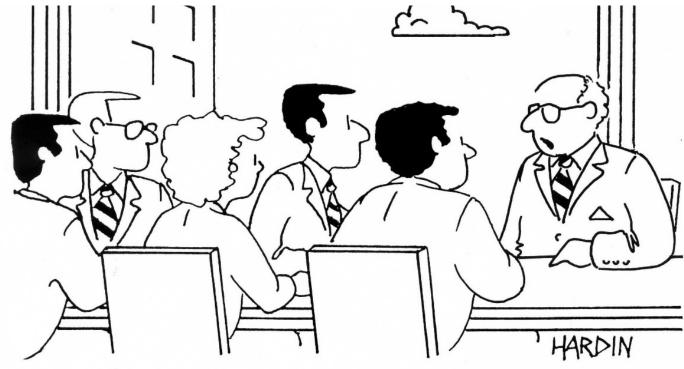
RISK

- "Risk is the positive or negative effects of uncertainty or variability upon agency objectives."
- It includes
 - Uncertainty
 - Variability
 - Threats
 - Opportunities



Opportunity Management





"We've considered every potential risk except the risks of avoiding all risks."

Risk Management Defined





 "Risk management is the cultures, processes and structures that are directed towards the effective management of potential opportunities and threats."

Risk and Performance

RISK

- Asset and performance management drive performance
- Risk management is an enabler
- It identifies, mitigates uncertainty to objectives



Why Manage Risk?

- Risks are inevitable
- If something is inevitable, it's irresponsible to ignore it
- We practice either risk management or crisis management

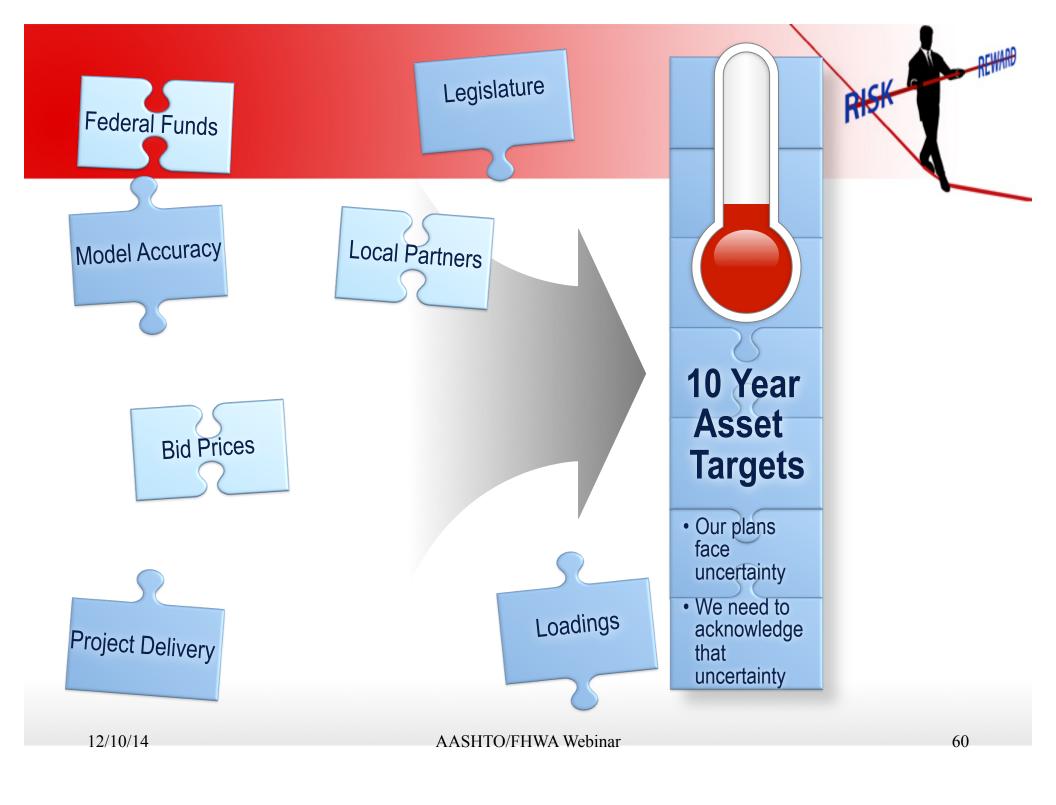


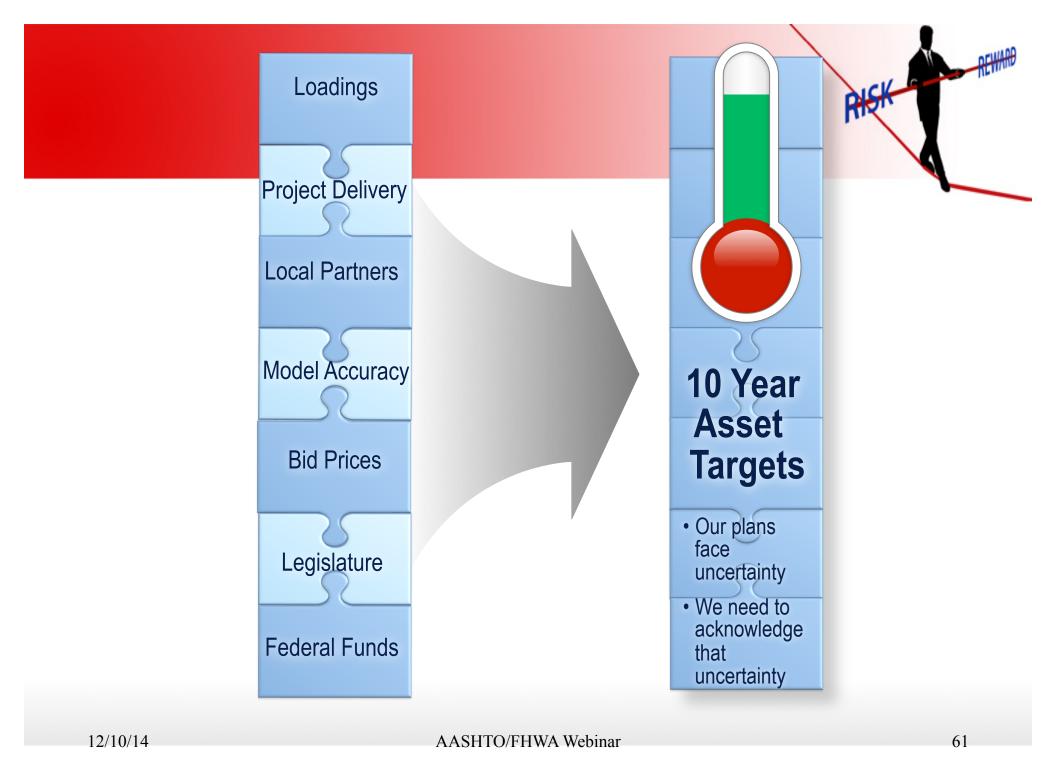
MAP-21 Requirements



- Measures for states to assess:
 - IHS and NHS pavements
 - NHS bridges
 - Performance of IHS and NHS
- Risk-based asset management plans

- Safety measures to achieve:
 - Serious injuries per vehicle mile travelled
 - Fatalities per vehicle mile travelled
 - Number of serious injuries
 - Number of fatalities





Risk as Variability







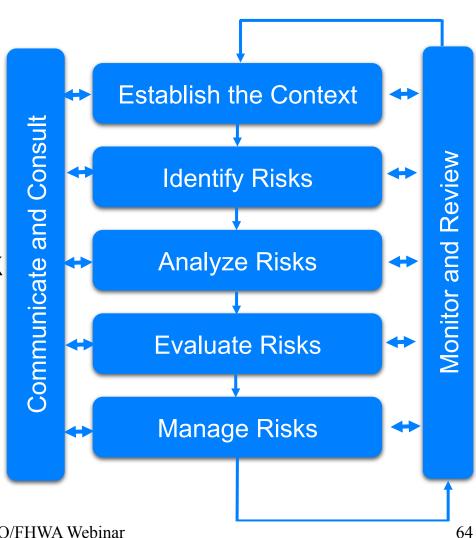


- We all generally manage risks now
- Generally, however, application of risk is episodic or limited to specific projects or tasks
- The guide will support agencies in developing a systematic, comprehensive enterprise risk management program

Guide Based on ISO



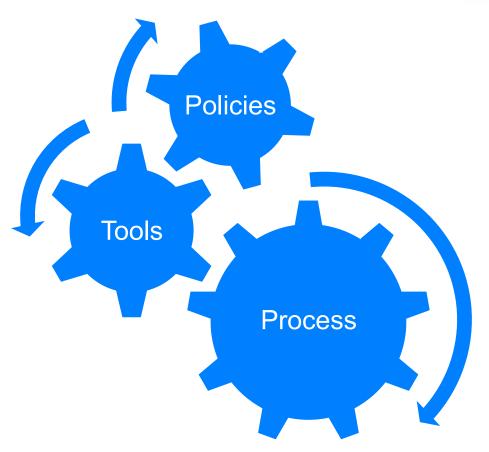
- ISO risk process
 - ISO is International Organization of **Standards**
 - Based on earlier Australian framework
 - Adopted across Europe and U.S.
 - Guide adopts ISO framework



Elements of the Guide

RISK

- Base Enterprise Risk Management in policy
- Give staff the tools
- Create ongoing process to actively manage risks







- Guide explains how to cascade risk management to all levels of organization
 - Enterprise
 - Program
 - Project
 - Activity







- Strategic Risks
 - CEO, Senior Staff, Commission
- Program Risk
 - Program Managers such as Safety, Pavement, Bridge, IT
- Project Risks
 - Major Project Managers
- Activity Risks
 - Activity managers such as winter operations, data collection, maintenance functions

Table 1Levels of risk management		
Risk Levels	Owners	Types of risks
Strategic Risks	CEO Senior staff Board or commission	Financial risks to agency income Operational risks caused by lack of staffing, training or poor performance External risks caused by political or outside social issues
	Board of Commission	Overall preparedness for disaster response Information risks that create department-wide impacts such as outdated management systems Major regulatory or legal compliance risks
Program Risks		Performance or operational risks caused by lack of training, execution, resources to effectively deliver the program
	Leaders of major pro- grams such as safety, pavement, bridge,	Information risks caused by poor data in the program or inadequate analysis
	maintenance, IT, pro- ject-delivery, human resources	Financial risks caused by increasing input or labor prices
		Stakeholder risks caused by contractors, vendors es- sential to the programs Major project risks if they exceed the level where they
		can affect an entire program Risks to the cost, scope, schedule or quality of projects
Project Risks	Project managers	Project impacts upon neighborhoods, environmental compliance
Activity Risks	Activity managers	Performance risks caused by lack of training, equip- ment, execution Cost increases impinging on activity performance
		Risks to execution caused by outside events such as extreme weather

Tools for Risk Identification

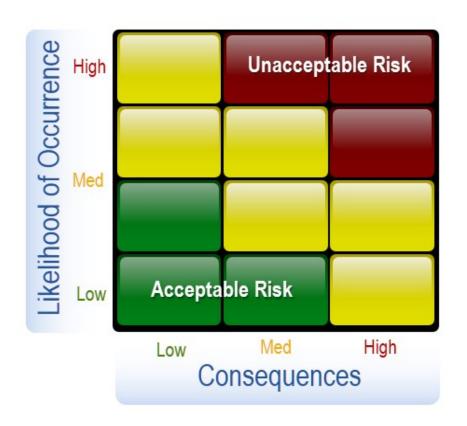


- Provides strategies to identify risks
- Risks come in many forms
- Guide helps to identify, categorize risks
- This feeds understanding of risks



Risk Analysis Tools



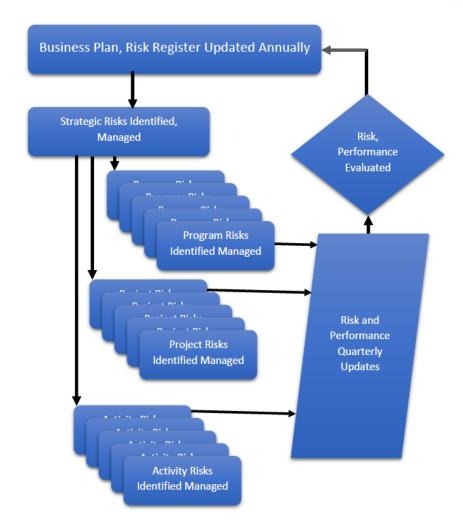


- Guide provides scales for scoring the likelihood and consequence of risks
- Creates common scoring system so disparate risks can be compared

Cascades Risk Process

RISK

- Guide explains how to cascade a process to assess and monitor risks at all levels
- Provides feedback loops to leadership to manage all enterprise risks







- Expected as a web document mid-February 2015
- Timing intended to support States' MAP-21 risk efforts
- A quick guide will be provided for executives
- Full guide for practitioners
 - What is risk?
 - How to create a risk program?
 - How to sustain it?

Phase II



- Second phase will provide additional risk tools
 - Will examine off-the-shelf software for more detailed measurement of risk
 - Will allow more quantified analysis of risk probabilities
 - Will include case studies of risk here and abroad
 - Will assess the state of the practice
 - Due August 2015

Thank you



Transportation Asset Management (TAM) Gap Analysis Tool

Developed Under NCHRP 08-90

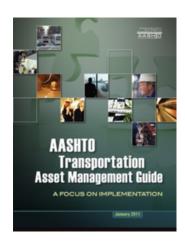
Presented by: Katie Zimmerman, P.E.



providing engineering solutions to improve pavement performance

Overview - Background

- AASHTO TAM Guide A Focus on Implementation includes a Gap Analysis Tool
 - Provided a framework for identifying and prioritizing gaps between current and desired performance



Plan Implementation

Desired End State

Improvement
Plan

Starting State

Overview – Project Objectives

- NCHRP 08-90 sought to:
 - Develop a more useful tool
 - Retain the spreadsheet format
 - Improve the functionality, userfriendliness, and flexibility
 - Incorporate federal legislative requirements



How A Gap Analysis Tool Can Help

Where are you today?

Where do you want to be?

What gaps exist between the two?



Gap Analysis Rating Areas

- Evaluate agency performance against best practice in 8 areas:
 - Policy goals & objectives
 - Asset management practices
 - Planning, programming, & project delivery
 - Data management
 - Information systems
 - —Transparency & outreach
 - Results
 - Workforce capacity & development



Data Structure

Level 1 Level 2 Level 3 Criteria Element Criteria Area Element Criteria

Assessment Areas, Elements, & Criteria

Assessment Areas	Elements (and Criteria(in parenthesis)
1: Policy Goals and Objectives	Goals and Objectives (6)Agency Policies (6)
2: Asset Management Practices	 TAM Framework (7) Leadership Support for TAM (5) Asset Management Plan Development (9) Lifecycle Management (4)
3: Planning, Programming, and Project Delivery	 Planning and Programming Processes (9) Performance-Based Management (6) Resource Allocation (5) Project Delivery (7)
4: Data Management	 Asset Inventory (9) Asset Condition and Performance (8) Data Governance (9)
5: Information Systems	 System Technology and Integration (5) Decision-Support Tools (4) System Features (9)
6: Transparency and Outreach	 Transparency and Accountability (4) Benchmarking (5) Communication and Outreach (4)
7: Results	 Compliance (4) Data-Driven Targets (8) Program and Plan Alignment (3)
8: Workforce Capacity and Development	Workforce Capacity (5)Workforce Development (2)

Comparing to Best Practice

 Example: Agency policies encourage a businessoriented, customer-focused approach to asset management

- Current rating?
- Desired rating?

Initial Stages Maturity Scale

1

2

3

4

Best Practice

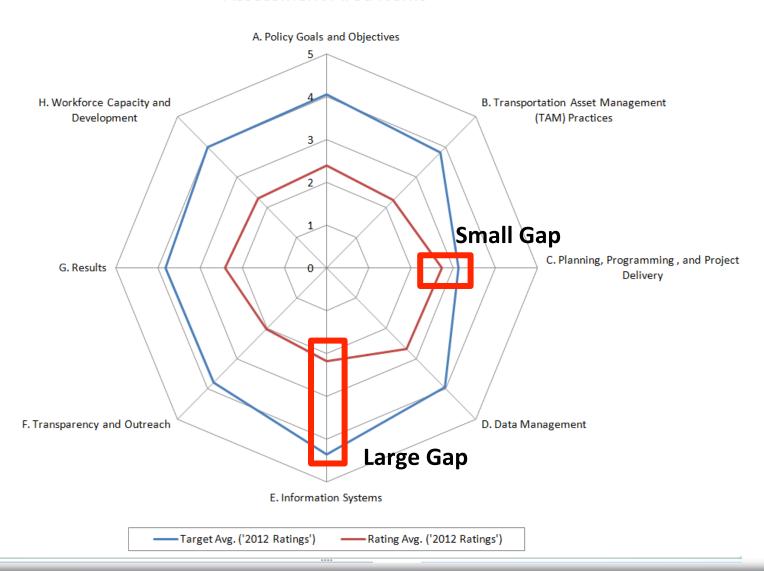
5



Outputs Identify Gaps in Practice

Weighted Target and Rating Score Averages By Rating Set

Assessment Area Items



Gaps Inform Your Implementation Plan (taken

from the Colorado DOT Draft TAMP)

No.	Title	Category	Gap	Desired State	High-Level Steps Being Taken to Achieve Desired State
4	Establish a Risk Framework to Evaluate Alternative Strategies	Planning and Programming	An overall framework to consider mitigation strategies for various risk events/sites is needed, as well as for comparing and trading off investments across various risk opportunities. Need to merge "risk-based" management with "performance-based" management of assets.	Risk opportunities – a framework to include the opportunities and threats related to uncertain events, and tradeoff the ROI of candidate risk mitigation strategies.	CDOT has engaged a consulting firm to provide tools for characterizing the consequences of various risks, and these tools will be valuable in supporting the larger risk framework.
5	Analyze Budget Tradeoffs Across Programs	Planning and Programming	The type and impact of maintenance work on pavement and bridges and their impact on extending the life of these assets is not clearly understood. There is a need to better understand the investment of capital and the subsequent impact to maintenance.	Capital versus maintenance expenditure tradeoffs are explicitly considered in the preservation of assets like pavements and bridge.	The new Bridge Maintenance Report is assisting bridge analysis, while the Roadway Surface-Surface Treatment project is working to better understand the relationship on the pavement side.
6	Improve Project Scoping and Optimization	Policy Guidance	Disconnect between Statewide Plan and Asset Management. Corridor planning does not recognize that maintenance needs are increasing and funding should be based on the asset need, not on a formula. Continuity between corridor plans and the targets used in asset management as well as ties to the Maintenance program operations are missing.	Corridors defined to support asset management, spanning regions and terrain types; and Maintenance is tied to long-range plans.	New statewide long-range plan is being written and is intended to address corridor ties to asset management considerations.
7	Incorporate Life-Cycle Analysis into Decision- Making	Information and Analysis	The Bridge Program does not currently include preventive maintenance in its life-cycle analysis of bridges, or in the types of projects that are performed.	Ability of the Bridge Program to express performance and life as a function of investment level, including preventive maintenance expenditures.	Staff Bridge is working to incorporate preventive maintenance into its analysis; starting with those elements with the highest ROI. These first two considerations are whether or not a bridge has joints, and whether or not the bridge deck is sealed.

Sample Implementation Plan Content (taken

from the Colorado DOT Draft TAMP)

No.	Gap	Gap Dependencies Gap (Prerequisites, etc.) Resources Required		Project Lead	Begin Date	Deliver Date
1	Budget Distribution Process (FY 2017)	This capability will be improved by each asset documenting their process and tracking the status	Each asset manager is responsible for documenting how needs are assessed (incorporating risk) and funds are distributed for their asset.	Laurie Freedle/Kevin Henry	Aug 2014	Nov 2015
2	Risk Analysis	None	Staff time to identify, understand and rank risks to CDOT, and identify mitigation strategies	John Vetterling	Jan 2014	Oct 2014
3	Project and Program Delivery Risks	This capability will support the Strategic Management Framework	Managing delivery risks. This is part of the project pipeline and project portfolio management projects.	Managing delivery risks. This is part of the project pipeline Richard Zamora and project portfolio management projects.		Oct 2014
4	Establish Risk Framework	This capability will provide context for risk analysis	Staff time to suggest alternatives and SMT time to select and communicate chosen methodologies.	John Vetterling	Ongoing	Jun 2014
5	Analyze Budget Tradeoffs	Follows life cycle; this capability will support the asset budgeting process	CDOT is working towards cross-asset optimization, to JoAnn Mattson/Laurie Freedle better understand how to prioritize spending limited funds for the best overall ROI.		Apr 2014	Nov 2014
6	Improve Project Scoping and Optimization	None – put this into place ASAP	Staff time to digest asset mgmt, concepts and determine how to apply them at every level, in a holistic manner to programs and projects.	Scott McDaniel/William Johnson	Ongoing	June 2014
7	Incorporate Life-Cycle Analysis	None – do ASAP, since this feeds other capabilities	Each asset manager must incorporate life cycle analysis into their asset management system and improve their understanding of how maintenance activities extend the life cycle of their assets.	JoAnn Mattson	Ongoing	Aug 2014
8	Target-Setting for RB AMP Update	Follows Tradeoff Analysis and supports Budgeting; Adjusted periodically	DTD and Staff Branches will work to make sure they understand direction from the TC and the SMT on this, and document accordingly.		Oct 2014	Apr 2015
9	Strategic Management Framework	None – put this into place ASAP	Staff time from asset managers, regions, DTD, OFMB and Maria Sobota Staff Branches, address the items listed in the Plan, Do, Check and Act framework.		Aug 2013	June 2015
10	TAM Benefits Communication	None – plan to provide communication regularly	Staff time to communicate change; and on the receiving side staff time to understand and implement the changes.	William Johnson	Aug 2013	Jun 2014

Introduction to the Tool - Features

- Microsoft Excel development platform
- Form-based user interface
- Dual workbook/user approach
 - Master workbook used by master user to create surveys, manage data, & view results
 - Rater survey workbook used by individual raters to rate assigned criteria



Introduction to the Tool - Organization

Survey Setup

Customize the rating areas, elements, and criteria that will be evaluated using the "Survey Setup" tab.

Survey Management

Distribute rating forms to agency personnel so they can evaluate agency performance in one or more of the rating areas. Use the "Survey Management" tab to create your survey groups, distribute the surveys, and aggregate the responses.

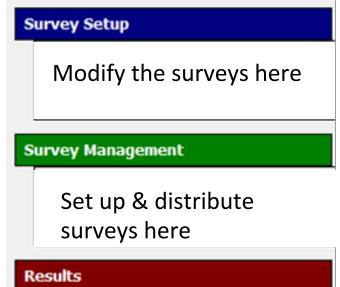
Results

Summarize results using the "Results" tab. Here you can review the results of a survey for one year or you can compare survey sets to evaluate differences.

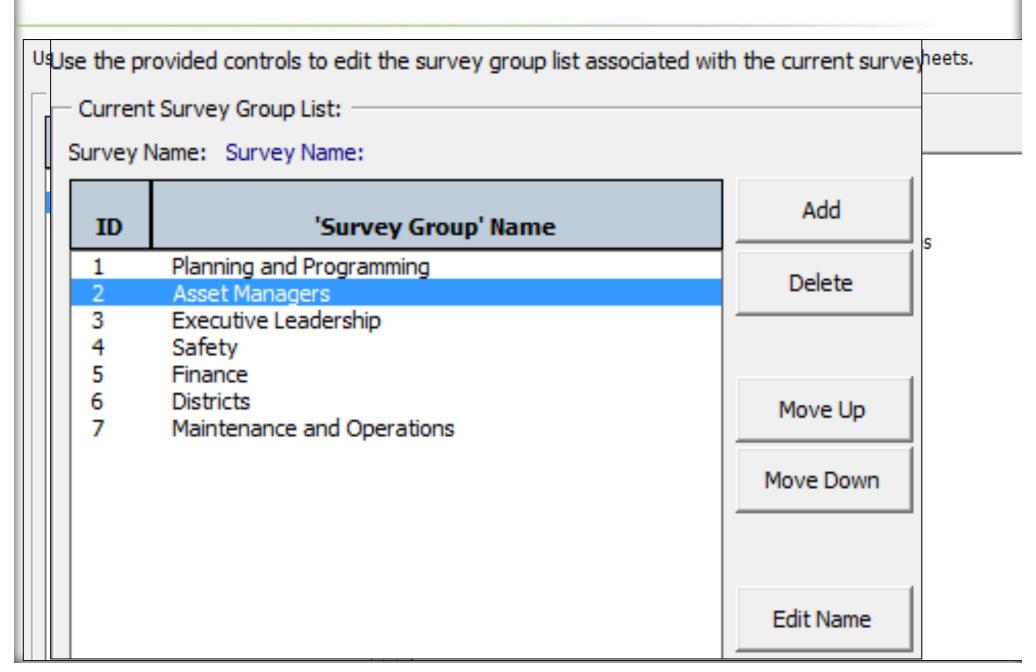


Master Workbook

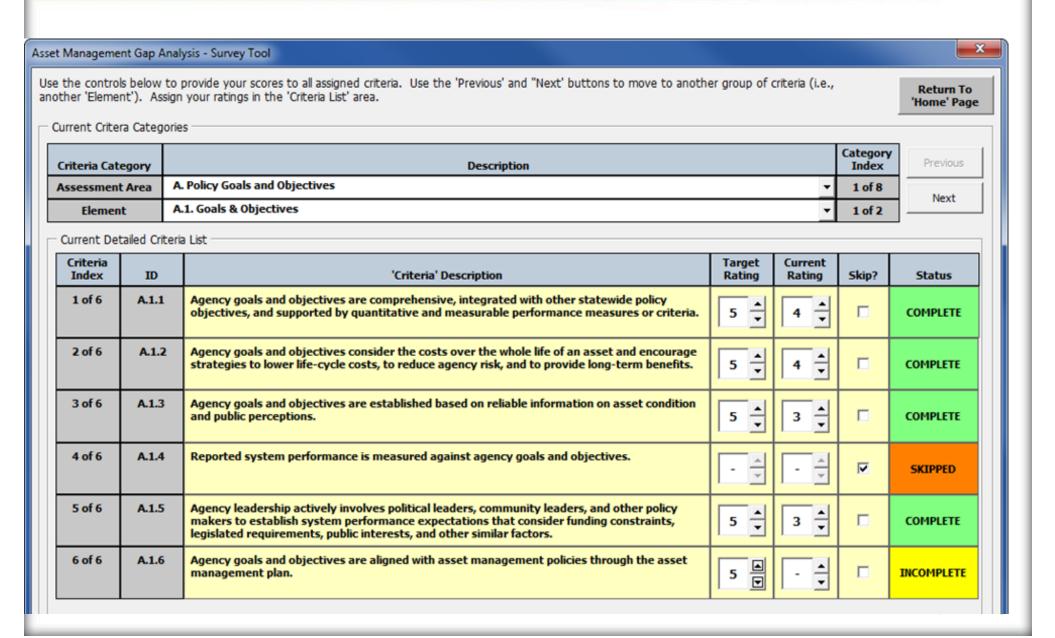
- Add/delete/modify survey criteria
- Determine approach to set target scores
- Define survey groups
- Create/save surveys for each survey group (unique combination of survey criteria)
- Import/monitor survey results
- View/export results



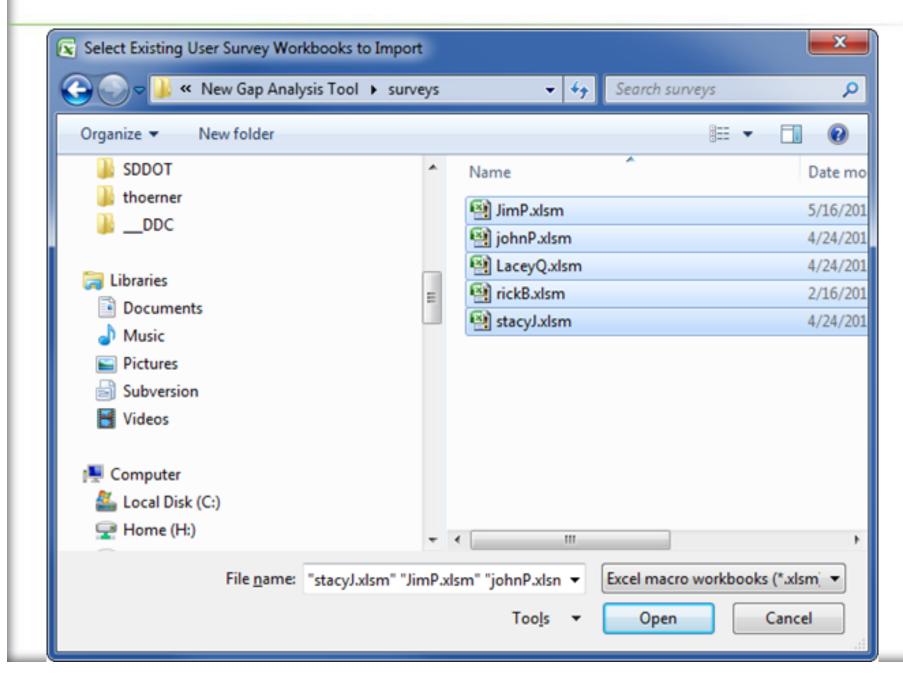
Rater Survey



Rater Surveys With Status Bars

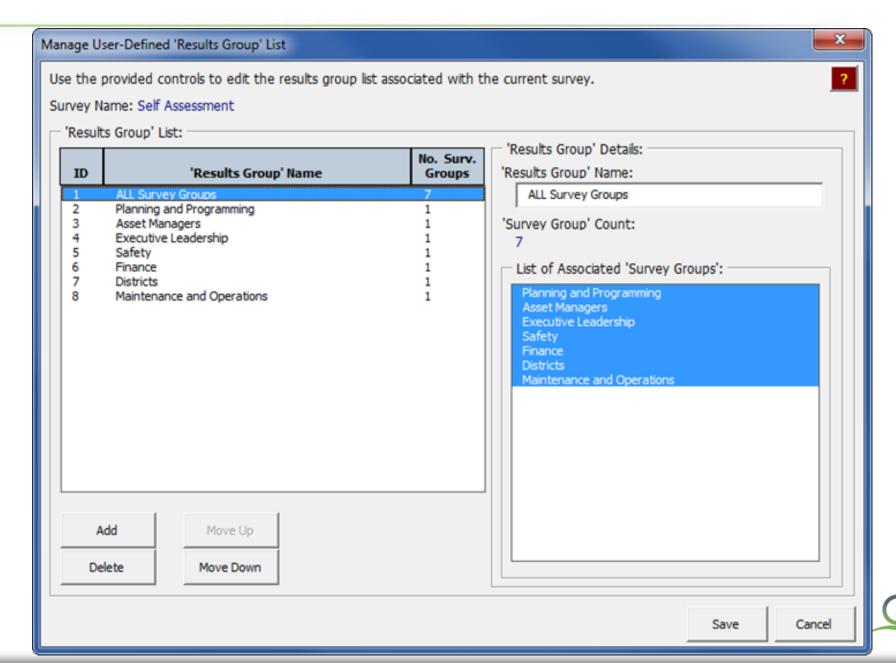


Import Survey Screen





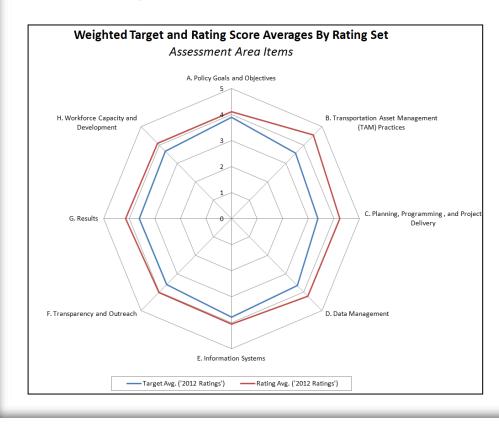
Results Groups



Assessing Results

- Graphs
- Spider Charts
- Export Tables

Summary of Results by 'Assessment Area'									
				Rating	Set 1: '201	2 Ratings'			
		Non-Weighted Values Weighted Values				ues			
Assessment Area	Count	Target Avg	Target Std Dev	Rating Avg	Rating Std Dev	Gap	Target Avg	Rating Avg	Gap
A. Policy Goals and Objectives	12	3.92	1.08	2.42	0.90	1.50	4.06	2.39	1.67
B. Transportation Asset Management (TAM) Practices	13	3.85	1.14	2.23	1.01	1.62	3.82	2.24	1.58
C. Planning, Programming , and Project Delivery	27	3.15	0.86	2.74	0.76	0.41	3.12	2.73	0.39
D. Data Management	26	3.96	0.66	2.69	0.84	1.27	3.96	2.69	1.27
E. Information Systems	18	4.28	0.75	2.28	0.75	2.00	4.37	2.19	2.19
F. Transparency and Outreach	13	3.77	0.83	2.00	1.00	1.77	3.78	2.03	1.75
G. Results	15	3.67	0.90	2.40	0.99	1.27	3.82	2.42	1.40
H. Workforce Capacity and Development	7	4.00	0.58	2.00	0.82	2.00	4.00	2.30	1.70





User's Guide Assistance – Survey Setup

 Helps evaluate what portions of the survey should be sent to each group

Assessment Areas	Elements	This Element Evaluates:	At a Minimum, Send This Element to These Groups:		
1: Policy Goals and Objectives	1.a. Goals and Objectives	The extent to which agency goals & objectives are based on quality data, are monitored, and are aligned with good asset management practices	 Executive leadership Asset managers Asset management Policy Performance measurement 		
	1. b. Agency Policies	The existence and use of policies supporting asset management practices	Same as 1.a.plus: • Planning and programming • Finance		



User's Guide Assistance - Results

Assessment Area	Elements Included	Improvements to Consider	Helpful Resources
Policy Goals and Objectives	Goals and ObjectivesAgency Policies	 Review the process used to establish agency goals and look for ways to better incorporate asset management practices Evaluate whether performance measures are tied to agency objectives Establish an asset management policy 	 Chapter 2, AASHTO Transportation Asset Management Guide – A Focus on Implementation National Highway Institute (NHI) Course 131106A, An Introduction to Transportation Asset Management
Asset Management Practices	 TAM Framework Leadership Support for TAM Asset Management Plan Development Lifecycle Management 	 Document existing business processes and look for areas of improvement Confirm agency objectives for asset management Establish links between asset management and executive leadership Prepare/update an asset management plan Identify strategies for accounting for maintenance trade-offs associated with capital investments 	 AASHTO Transportation Asset Management Guide – A Focus on Implementation National Highway Institute (NHI) Course 131106A, An Introduction to Transportation Asset Management NHI Course 131106B, Developing a Transportation Asset Management Plan FHWA Asset Management Website (http://www.fhwa.dot.gov/asset/)

Distribution Through AASHTO

- Excel Spreadsheet
- User's Guide
- Quick Setup Guide
- Reference Files





Questions?

- Contact Katie Zimmerman at:
 - kzimmerman@appliedpavement.com
 - -(217)398-3977





Questions?

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Webinar 14

Linking the TAM Guide to the Planning Process Wednesday, February 11, 2015 – 2:00 PM EST

Webinar 15

Lessons Learned from Developing a Transportation Asset Management Plan Wednesday, April 8, 2015 – 2:00 PM EST

Webinar 16

Transportation Asset Management Financial Plans: Part II Wednesday, June 10, 2015 – 2:00 PM EST







For more information or to register: http://tam.transportation.org